Texas Education Agency Standard Application System (SAS)

Program authority:	P.L. 107-110, ESEA of 1965, as amended by NCLB of 2001, Section 1003(g)				FOR TEA USE ONLY Write NOGA ID here:				
Grant Period:		July 9, 2018 to July 31, 2020					Terri		
Application deadline:	5:00 p.m. C		<u> </u>	29 2018			- PI	ace date stam	50,00
Submittal	l			*	of the application	on with on	- 5745		CD (CD
information:	Applicants must submit one original copy of the application with an original signature, and two copies of the application, printed on one side only and signed by a person authorized to bind the applicant to a contractual agreement, must be received no later than the aforementioned date and time at this address: Document Control Center, Grants Administration Division			111		ECEIVE ECEIVE			
			ation Ag		North Congres			7. 25.	AGENCY
Contact information:	Doug Dawson: doug.dawson@tea.texas.gov; (512) 463-2617								
	7.65 Y 16	Sched	dule #1	—General	Information	A Plan			
Part 1: Applicant Infor	mation							•	
Organization name	County-	District #		Campus r	name/#		Amendm	ent#	
Raymondville ISD	245903 ROAA/ 245903004								
Vendor ID #	ESC R€	gion#					DUNS#		
1746001950	1						1007632	2	···
Mailing address					City		State	ZIP C	ode
419 FM 3168					Raymondville		TX	78580	-3351
Primary Contact									
First name		M.I.	Last	name		Title			
Benjamin		Α	Clin	ton		Speci	al Progran	ns Direct	or
Telephone #		Email a	Email address		FAX #				
(956) 689-8181		clintonb	clintonb@raymondvilleisd.org		(956)	(956) 689-8188			
Secondary Contact									
First name		M.I.	M.I. Last name		Title				
David			Longoria		Chief	Chief Financial Officer			
Telephone # Email ad		ddress	dress		FAX #				
(956) 689-8175 dl		dlonger	oria@raymondvilleisd.org		(0EC)	6) 689-8180			

I hereby certify that the information contained in this application is, to the best of my knowledge, correct and that the organization named above has authorized me as its representative to obligate this organization in a legally binding contractual agreement. I further certify that any ensuing program and activity will be conducted in accordance with all applicable federal and state laws and regulations, application guidelines and instructions, the general provisions and assurances, debarment and suspension certification, lobbying certification requirements, special provisions and assurances, and the schedules attached as applicable. It is understood by the applicant that this application constitutes an offer and, if accepted by the Agency or renegotiated to acceptance, will form a binding agreement.

Authorized Official:

M.I. Title First name Last name

Superintendent Stetson Roane FAX# Email address Telephone #

(956) 689-8176 sroane@raymondvilleisd.org (956) 689-0201

Signature (blue ink preferred)

Date signed

5/28/2018

Only the legally responsible party may sign this application.

701-18-112-030

Schedule #1—General Information				
County-district number or vendor ID: 245903 Amendment # (for amendments only):				
Part 3: Schedules Required for New or Amended Applications				

An X in the "New" column indicates a required schedule that must be submitted as part of any new application. The applicant must mark the "New" checkbox for each additional schedule submitted to complete the application. For amended applications, the applicant must mark the "Amended" checkbox for each schedule being submitted as part of the amendment.

Schedule	Schedule Name	Application Type		
#	Schedule Name	New	Amended	
1	General Information		\boxtimes	
_2	Required Attachments and Provisions and Assurances		N/A	
4	Request for Amendment	N/A	\boxtimes	
5	Program Executive Summary			
6	Program Budget Summary			
7	Payroll Costs (6100)	See		
8	Professional and Contracted Services (6200)	Important		
9	Supplies and Materials (6300)	Note For		
10	Other Operating Costs (6400)	Competitive		
11	Capital Outlay (6600)	Grants*		
12	Demographics and Participants to Be Served with Grant Funds			
13	Needs Assessment			
14	Management Plan			
15	Project Evaluation			
16	Responses to Statutory Requirements			
17	Responses to TEA Requirements			
18	Equitable Access and Participation	\boxtimes		

*IMPORTANT NOTE FOR COMPETITIVE GRANTS: Schedules #7, #8, #9, #10 and #11 are required schedules if any dollar amount is entered for the corresponding class/object code on Schedule #6—Program Budget Summary. For example, if any dollar amount is budgeted for class/object code 6100 on Schedule #6—Program Budget Summary, then Schedule #7—Payroll Costs (6100) is required. If it is either blank or missing from the application, the application will be disqualified.

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Changes on this page have been confirmed with:	On this date:	
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Schedule #2—Required Attachments and Provisions and Assurances				
County-district number or vendor ID: 245903	Amendment # (for amendments only):			
Part 1: Required Attachments				

The following table lists the fiscal-related and program-related documents that are required to be submitted with the application (attached to the back of each copy, as an appendix).

#	Applicant Type	Name of Required Fiscal-Related Attachment
No i	fiscal-related attachments are	required for this grant.
#	Name of Required Program-Related Attachment	Description of Required Program-Related Attachment
No program-related attachments are required for this grant.		
Part 2: Acceptance and Compliance		

By marking an X in each of the boxes below, the authorized official who signs Schedule #1—General Information certifies his or her acceptance of and compliance with all of the following guidelines, provisions, and assurances.

Note that provisions and assurances specific to this program are listed separately, in Part 3 of this schedule, and require a separate certification.

X	Acceptance and Compliance
	I certify my acceptance of and compliance with the General and Fiscal Guidelines.
	I certify my acceptance of and compliance with the program guidelines for this grant.
	I certify my acceptance of and compliance with all General Provisions and Assurances requirements.
	I certify that I am not debarred or suspended. I also certify my acceptance of and compliance with all Debarment and Suspension Certification requirements.
	I certify that this organization does not spend federal appropriated funds for lobbying activities and certify my acceptance of and compliance with all Lobbying Certification requirements.
\boxtimes	I certify my acceptance of and compliance with No Child Left Behind Act of 2001 Provisions and Assurances requirements.

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Schedule #2—Required Attachments and Provisions and Assurances				
County-district number or vendor ID: 245903	Amendment # (for amendments only):			
Part 3: Program-Specific Provisions and Assurances				

I certify my acceptance of and compliance with all program-specific provisions and assurances listed below.

X	I certify my acceptance of and compliance with all program-specific provisions and assurances listed below.
#	Provision/Assurance
1,	The applicant provides assurance that program funds will supplement (increase the level of service), and not supplant (replace) state mandates, State Board of Education rules, and activities previously conducted with state or local funds. The applicant provides assurance that state or local funds may not be decreased or diverted for other purposes merely because of the availability of these funds. The applicant provides assurance that program services and activities to be funded from this grant will be supplementary to existing services and activities and will not be used for any services or activities required by state law, State Board of Education rules, or local policy.
2.	The applicant provides assurance that the application does not contain any information that would be protected by the Family Educational Rights and Privacy Act (FERPA) from general release to the public.
3.	The applicant provides assurance that they will contract and work in good faith with the TEA vetted and matched school transformation partner and agency-provided technical assistance.
4.	The applicant provides assurance that they will identify a project manager to lead the partnership, restart, or redesign effort.
5.	The applicant provides assurance that they will provide access for onsite visits to the LEA and campus by TEA and its contractors.
6.	The applicant provides assurance that they will attend and participate in grant orientation meetings, technical assistance meetings, other periodic meetings of grantees, and sharing of best practices through the TEA program office.
7.	For Partnership Implementation models (P2 Partnership and IMO Partnership), the applicant provides assurance that they will award a campus charter in alignment with S.B. 1882.
8.	For New School Implementation models (Reset and Fresh-Start) and Redesign, the applicant provides assurance that the necessary operational flexibility (such as staffing, calendars, time, and budgeting) will be provided to campus leadership and the school transformation partner to fully develop and implement a school transformation. For applicants implementing the District of Innovation (DOI) operational flexibility plan, this includes an assurance that exemptions received through the DOI innovation plan will be extended to the campus developing and implementing a school redesign plan.
9.	For Reset , the applicant provides assurance that the campus will have new school leadership and instructional staff.

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Schedule #5—Program Executive Summary

County-district number or vendor ID: 245903

Amendment # (for amendments only):

Provide a brief overview of the program you plan to deliver. Refer to the instructions for a description of the requested elements of the summary. Response is limited to space provided, front side only, font size no smaller than 10 point Arial.

Raymondville ISD is committed to improving the lives of students by transforming low performing schools into great schools. The district is applying for this grant in order to implement a Talent Transformation Model that will increase the quality of leadership and instructional staff in order to improve student outcomes. This model will include three key strategies:

Recruitment and retention of effective teachers

- The district will create a new Human Resources Coordinator position in order to administer teacher recruitment and retention strategies; human resources is currently managed by a clerk and supervised by the Chief Financial Officer.
- The Raymondville ISD Talent Transformation Model calls for the Curriculum and Instruction Director to evaluate and approve the hire of all new instructional staff.
- Sign-on bonuses will be offered to teachers with a proven track record of student success on state exams.
- A new teacher induction program will be administered for teachers in their first and second year with the district.

Strategic staffing across multiple low-performing schools

- The district will pair campuses to match the most effective teachers with students having the
 greatest educational need. Student needs will be identified early, and intervention will be
 provided by the best teachers in each subject area between campuses.
- Secondary campuses will be paired with Raymondville Options Academic Academy, providing students at risk of dropping out with the opportunity to catch up in their classes before failing to earn credit.
- The high school will use strategic staffing to provide leveled instruction in English 1, English 2, Algebra 1 and Algebra 2. This will allow students to transfer between two parallel classes as they need intervention for end of course exams, or as they are ready for enrichment and college entrance exams.

Rigorous evaluation and replacement of ineffective staff

- District and Campus Leadership will analyze teacher evaluations, principal evaluations, and student assessment results to develop individualized plans for less effective staff members.
- These teachers and principals will be given an opportunity and the support to improve; those who continue to be ineffective will be replaced.

The proposed grant program is directly related to campus and district goals that are included in the "Vision 2020" District Strategic Plan, Raymondville ISD District Improvement Plan, and the Campus Improvement Plan for each participating school.

Raymondville ISD serves students in the heart of Willacy County, with the highest poverty rate in the state of Texas. The demographics of this area give even greater meaning to the School Transformation Grant Program purpose, "to create new and improved learning environments that substantially increase student achievement." The impact of this program will make a greater difference in this area than it would in any other part of the state.

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Schedule #5—Program Executive Summary (cont.)

County-district number or vendor ID: 245903

Amendment # (for amendments only):

Provide a brief overview of the program you plan to deliver. Refer to the instructions for a description of the requested elements of the summary. Response is limited to space provided, front side only, font size no smaller than 10 point Arial.

Raymondville ISD developed the budget for this grant by first determining what expenditures would be necessary to meet the grant goals. The district coordinated with program partners to obtain estimates before creating the budget. The district then used the T.E.A. "Program Guidelines," "General and Fiscal Guidelines" and "Administering a Grant" documents to create the detailed budget.

Raymondville ISD is eligible for this grant as district with at least one 2017–2018 Priority School, Raymondville Options Academic Academy.

The district follows a needs assessment process created by the Region 13 Texas Center for District and School Support. The District Educational Improvement Committee (DEIC) reviews, updates, and implements this process annually in the development of a district improvement plan. The district collaborates with the Region One Educational Service Center and outside consultants for input to review and update or change processes.

The Special Programs Director, with more than eight years of successful administrative and grants management experience, will coordinate with the Curriculum and Instruction Director to implement the program at the district level. Recruitment and retention activities will be managed by the new Human Resources coordinator, who will have at least two years of successful administrative experience.

Raymondville ISD will evaluate the program by the number of students served, the quality of student outcomes, and the frequency of grant activities. To do this, data will be collected through the student information management system, assessment results, and direct observation. Raymondville ISD will report all mandatory performance measures.

Quarterly reviews will be scheduled with the data to be collected and analyzed. Based on the quarterly reviews, the district will track progress toward goal attainment, and determine if changes to the plan are necessary. In between the quarterly reviews, the Campus Leadership Team will meet weekly as part of ongoing data collection and progress monitoring. Based on the data collected and reviewed during meetings, the leadership team may determine that course changes are needed before a quarterly review in order to attain the goals.

This grant proposal completely and accurately answers all TEA requirements. Through an internal grant development and review process, this proposal was written to have the greatest impact on student outcomes, and to receive the maximum allowable points during scoring.

The district is committed to transforming low performing schools into great schools through continuous improvement. This program will be sustained after the grant period through by coordinating other local and federal funding sources.

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	Schedule #6-	-Program	Budget Sur	mmary	
County-district	number or vendor ID: 245903			Amendment # (for am	endments only):
Program author	rity: P.L. 107-110, ESEA of 1965, as a	amended b	y NCLB of 2	2001, Section 1003(g)	
Grant period: .	July 9, 2018 to July 31, 2020		Fund code	: 211	
Budget Summ	ary				
Schedule #	Title	Class/ Object Code	Program Cost	Anmin Cost	Total Budgeted Cost
Schedule #7	Payroll Costs (6100)	6100	\$209,15	50 \$	\$209,150
Schedule #8	Professional and Contracted Services (6200)	6200	\$50,000	0 \$	\$50,000
Schedule #9	Supplies and Materials (6300)	6300	\$9,877	\$	\$9,877
Schedule #10	Other Operating Costs (6400)	6400	\$15,000	0 \$	\$15,000
Schedule #11	Capital Outlay (6600)	6600	\$	\$	\$
	Consolidate Administrative Funds	G. M.		☐ Yes X No	
	Total dir	ect costs:	\$284,02	27 \$	\$
	5.624% indirect costs (s	see note):	N/A	\$15,973	\$15,973
Grand total of b	oudgeted costs (add all entries in each	column):	\$284,02	\$15,973	\$300,000

NOTE: Indirect costs are calculated and reimbursed based on actual expenditures when reported in the expenditure reporting system, regardless of the amount budgeted and approved in the grant application. If indirect costs are claimed, they are part of the total grant award amount. They are not in addition to the grant award amount.

Indirect costs are not required to be budgeted in the grant application in order to be charged to the grant. Do not submit an amendment solely for the purpose of budgeting indirect costs.

If selected for a competitive grant, your award amount will be the lesser of the grand total of budgeted costs as stated on this schedule (the box with the bold outline), or the sum of all line items listed on this schedule, or the maximum allowable award amount. TEA is not responsible for math errors.

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A	
ment # (for amende	ments only):
Estimated # of Positions <100% Grant Funded	Grant Amount Budgeted
12	\$122,000
	\$
	\$
	\$
1	\$65,000
	\$
	\$
	\$
	\$
	\$
	\$
	-
	\$
	\$
J	\$
licant)	
The fact which the training	
	All the second
	\$
	\$
	\$
l employee costs:	\$187,000
r employee costs.	\$167,000
	\$
	\$
	\$22,150 \$
ity, benefits costs	<u>-</u>
ra-duty, benefits	\$22,150 \$209,150
ra-c	luty, benefits costs):

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	Schedule #8—Professional and Contracted Services (6200)	
		r amendments only):
	TE: Specifying an individual vendor in a grant application does not meet the applicable rec	
prov	viders. TEA's approval of such grant applications does not constitute approval of a sole-so	ource provider.
	Professional and Contracted Services Requiring Specific Appro	val
	Expense Item Description	Grant Amount Budgeted
	Rental or lease of buildings, space in buildings, or land	
626	Specify purpose:	\$
	Subtotal of professional and contracted services (6200) costs requiring specific approval:	\$
	Professional and Contracted Services	
#	Description of Service and Purpose	Grant Amount Budgeted
1	Matched School Transformation Partner (See Program Guidelines and Program- Specific Instructions)	\$30,000
2		\$
3		\$
4		\$
5		\$
6		\$
7		\$
8		\$
9		\$
10		\$
11		\$
12		\$
13		\$
14		\$
	b. Subtotal of professional and contracted services:	\$
	c. Remaining 6200—Professional and contracted services that do not require specific approval:	\$20,000
	(Sum of lines a, b, and c) Grand total	\$50,000

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	Schedule #9—Supplies and Materials (6300)	
County-Dis	strict Number or Vendor ID: 245903 Amendment number (fo	r amendments only):
	Supplies and Materials Requiring Specific Approval	
	Expense Item Description	Grant Amount Budgeted
6300 To	tal supplies and materials that do not require specific approval:	\$9,877
	Grand total:	\$9,877

or TEA Use Only
On this date:
By TEA staff person:

	Schedule #10—Other Ope	rating Costs (6400)	
County	r-District Number or Vendor ID: 245903	Amendment number (for a	mendments only):
	Expense Item Description		Grant Amount Budgeted
6411	Out-of-state travel for employees. Must be allowable per grantee must keep documentation locally.	Program Guidelines and	\$
6413	Stipends for non-employees other than those included in 6419		\$
6419	Non-employee costs for conferences. Requires pre-authorization in writing.		\$
Travel costs for officials such as Executive Director, Superintendent, or Local Board Members. Allowable only when such costs are directly related to the grant. Must be allowable per Program Guidelines and grantee must keep out-of-state travel documentation locally.		\$	
64XX	Hosting conferences for non-employees. Must be allowa Guidelines, and grantee must keep documentation local		\$
	Subtotal other operating costs	requiring specific approval:	\$
	Remaining 6400—Other operating costs that do n	ot require specific approval:	\$15,000
		Grand total:	\$15,000

In-state travel for employees does not require specific approval.

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County-Dist	rict Number or Vendor ID: 245903	Amer	ndment number (for an	nendments only):
#	Description and Purpose	Quantity	Unit Cost	Grant Amount Budgeted
6669—Libr	ary Books and Media (capitalized and c			
1		N/A	N/A	\$
66XX—Cor	nputing Devices, capitalized			
2			\$	\$
3		0.3027	\$	\$
4			\$	\$
5			\$	\$
6			\$	\$
7		5525	\$	\$
8			\$	\$
9			\$	\$
10			\$	\$
11			\$	\$
66XXSof	ware, capitalized			
12			\$	\$
13		202238	\$	\$
14			\$	\$
15			\$	\$
16			\$	\$
17			\$	\$
18		200	\$	\$
6XX—Equ	ipment, furniture, or vehicles		,	
19			\$	\$
20			\$	\$
21			\$	\$
22	300 300 300 400		\$	\$
23			\$	\$
24			\$	\$
25	3776 - 7886 78 788		\$	\$
26			\$	\$
27			\$	\$
28			\$	\$
6XX—Cap	ital expenditures for additions, improve		ons to capital assets	
ncrease th	eir value or useful life (not ordinary rep	airs and maintenanc	e)	\$
			Grand total:	\$0

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Via telephone/fax/email (circle as appropriate)	By TEA staff person:				

Schedule #12—Demographics and Participants to Be Served with Grant Funds															
Cour	County-district number or vendor ID: 245903 Amendment # (for amendments only):														
for the	Part 1: Student/Teacher Demographics of Population To Be Served With Grant Funds. Enter the data requested for the population to be served by this grant program. If data is not available, enter DNA. Use the comment section to add a description of any data not specifically requested that is important to understanding the population to be served by this grant program. Response is limited to space provided. Use Arial font, no smaller than 10 point.														
Student Category Student Number			r S	tuden	t Perce	entage				Comm	ent				
disad	omicall Ivantag	ed	179	1796			6%			2017	snapsho	ot			
	ed Engl cient (Li		167	7		8	%			2017	snapsho	ot			
Disci	plinary ments		596	3		2	9%			2016-	17 425	report			
Atten	dance	rate		N,	A	9	3%			2016-	-17		,		
Annual dropout NA rate (Gr 9-12)			3	.5%			Source	e: 2017	TAPR		,				
Teac	her Ca	tegory	Tea	icher l	Numbe	r T	Teacher Percentage						Comm	ent	
1-5 Y	1-5 Years Exp. 29			2	20%				•						
6-10 Years Exp. 23			1	16%											
11-20 Years Exp. 45			3	1%								-			
20+ Years Exp. 48			3	3%											
No de	egree		0			0	%								
Bach	elor's D	egree	126	i		8	87%								
Maste	er's Deg	gree	19			1	3%								
Docto			0				0%								
Part :	2: Stud ol, proje	ents/T	eache be se	rs To rved u	Be Ser	ved V e gran	Vith Gr	ant Fu ram.	nds. En	ter the	number	of stud	ents in	each	grade, by type of
School Type: 🛛 Public 🔲 Open-Enrol				nrollm	ent Cha	rter	☐ Priva	ate Non	profit [Priva	te For P	rofit	☐ Public Institution		
								Stu	idents						
PK	K	1	2	3	4	5	6	7	8	9	10	11	12		Total
144	147	164	151	149	137	152	150	147	139	171	150	138	136	207	5
								Tea	chers						
PK	K	1	2	3	4	5	6	7	8	9	10	11	12		Total

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Schedule #13-Needs Assessment

County-district number or vendor ID: 245903

Amendment # (for amendments only):

Part 1: Process Description. A needs assessment is a systematic process for identifying and prioritizing needs, with "need" defined as the difference between current achievement and desired outcome or required accomplishment. Describe your needs assessment process, including a description of how needs are prioritized. If this application is for a district level grant that will only serve specific campuses, list the name of the campus(es) to be served and why they were selected. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

The Raymondville ISD continuous improvement process includes ongoing data collection and analysis, which serves as the first step in conducting any needs assessment. With a clear picture of the organization, the district completes a needs assessment with the following steps:

Determine the reason for needs assessment - the District "begins with the end in mind" in order to develop a focused and relevant needs assessment. The reason for this needs assessment concentrated on the School Transformation Program Description: to increase the number of students in great schools by providing customized implementation support to school districts committed to bold and aggressive action to transform low-performing schools and create better options for students.

Identify data and stakeholders needed to inform the needs assessment - once the reason for needs assessment is determined, the district identifies the data and stakeholders necessary to complete the assessment. This needs assessment included a rich set of student, school, community, regional and state-level data; and input from stakeholders including students, parents, community members, teachers, school administrators, university partners, and the Region One Educational Service Center.

Gather and analyze data to determine need

A team of stakeholders gathers and analyzes the data to determine needs. This step is a cycle of data gathering, analysis, and identification of new data and stakeholders. Through this process, needs are documented where there is a difference between current achievement and desired outcome.

Prioritize based on urgency and impact

Finally, the team prioritizes needs based on the urgency in addressing the each, and the impact that addressing the need will have.

Raymondville ISD will implement a strategic staffing initiative across multiple campuses in order to transform and sustain improvements in low performing schools and create better options for students. The district will serve the Raymondville Options Academic Academy (ROAA), which is an identified priority school; Raymondville High School (low performing); Myra Green Middle School (low performing); Smith Elementary (low performing); and Pittman Elementary (will partner with Smith Elementary to implement a strategic staffing initiative).

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Schedule #13—Needs Assessment (cont.)

County-district number or vendor ID: 245903

Amendment # (for amendments only):

Part 2: Alignment with Grant Goals and Objectives. List your top five needs, in rank order of assigned priority. Describe how those needs would be effectively addressed by implementation of this grant program. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

#	ldent	ified Need		How Implemented Grant Program Would Address			
	Improve student acader 2017 STAAR percent at N	mic achievem Meets Grade L	ent on STAAR evel:				
		RISD	State	Improved teacher quality and strategic staffing across			
1.	Deading 000/		48%	campuses will lead to improved academic achievement			
į.	Mathematics	28%	48%	on the STAAR.			
	Writing	24%	38%				
	Science	34%	52%				
	Social Studies	30%	51%				
2.	Decrease grade 9-12 and 2015-16 dropout rate	RISD 3.5%	State	A root cause analysis showed that students who dropped out of high school displayed early warning signs of struggling on state exams or failing to earn credit in a course. Strategic staffing across campuses will be used			
	Increase the percent of	College-Read	y Graduates	to provide early intervention for students who are struggling academically. Improved teacher quality and strategic staffing will allow			
		15:55		the district to implement leveled-instruction in English 1.			
3.	College David in the	RISD_	State	English 2, Algebra 1 and Algebra 2. This will lead to			
J.	College Ready in both subjects (ELA & Math)	23.4%	38.7%	improved success on college entrance exams and an increase in college-ready graduates.			
4.	Improve recruitment of effective teachers			The Program Coordinator will administer teacher recruitment strategies, and sign-on bonuses will be offered to teachers with a proven track record of success on state exams with students similar to the district			
	Improve retention of effective teachers			The Program Coordinator will implement a new teacher			

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	Schedule #14—Management Plan						
Co	County-district number or vendor ID: 245903 Amendment # (for amendments only):						
INV	Part 1: Staff Qualifications. List the titles of the primary project personnel and any external consultants projected to be involved in the implementation and delivery of the program, along with desired qualifications, experience, and any requested certifications. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.						
#	Title	Desired Qualifications, Experience, Certifications					
1.	Human Resources Coordinator	Master's degree in education or a related field, minimum of two years successful experience as an administrator					
2.	Curriculum and Instruction Director	More than 20 years experience an an educator. Master's in Education, and more than 10 years of successful experience as an administrator					
3.	Special Programs Director	Master's in Education and more than 8 years of successful administrative and grants management experience.					
4.							
5.							
6.							

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Schedule #14—Management Plan (cont.)

County-district number or vendor ID: 24903

Amendment # (for amendments only):

Part 2: Milestones and Timeline. Summarize the major objectives of the planned project, along with defined milestones and projected timelines. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

#	Objective		Milestone	Donin Assistas	5. 1. 4. 47. 14
		1.	HR Coordinator Hired	Begin Activity	End Activity
		2.		07/09/2018	09/30/2018
1.	Recruit and retain	3.	C&I Director approves new instructional staff Sign on bonuses advertised	07/09/2018	07/31/2020
''	effective teachers	4.	Effective teachers hired	02/01/2019	06/30/2020
		5.		04/01/2019	06/30/2020
		1.	New teacher induction program administered	11/15/2018	06/30/2020
	Strategic Staffing	2.	Develop schedule leveled instruction	07/09/2018	08/15/2020
2.	across multiple	3.	Cross-campus intervention materials developed	08/15/2018	09/30/2018
7	school	4.	Students placed in cross-campus interventions	10/15/2018	05/30/2020
	301001	5.		XX/XX/XXXX	XX/XX/XXXX
		1.	Develop interesting to the second	XX/XX/XXXX	XX/XX/XXXX
	Rigorous		Develop intervention plans for less effective staff	07/09/2018	08/15/2019
3.	evaluation and	2.	Review staff progress toward plan quarterly	10/01/2018	03/30/2020
٥.	replacement of	3.	Replace ineffective teachers and principals	03/01/2019	06/30/2020
	ineffective teachers	4.		XX/XX/XXXX	XX/XX/XXXX
		5.		XX/XX/XXXX	XX/XX/XXXX
		1. 2.		XX/XX/XXXX	XX/XX/XXXX
4.				XX/XX/XXXX	XX/XX/XXXX
7.		3.		XX/XX/XXXX	XX/XX/XXXX
		4.		XX/XX/XXXX	XX/XX/XXXX
\vdash		5.		XX/XX/XXXX	XX/XX/XXXX
		1.		XX/XX/XXXX	XX/XX/XXXX
5.	-	2.		XX/XX/XXXX	XX/XX/XXXX
J .		3. 4.		XX/XX/XXXX	XX/XX/XXXX
		5.		XX/XX/XXXX	XX/XX/XXXX
		5. 1.		XX/XX/XXXX	XX/XX/XXXX
	-	2.		XX/XX/XXXX	XX/XX/XXXX
6.	-			XX/XX/XXXX	XX/XX/XXXX
0.	-	3.		XX/XX/XXXX	XX/XX/XXXX
	}	4.		XX/XX/XXXX	XX/XX/XXXX
		5.		XX/XX/XXXX	XX/XX/XXXX
	}	1.		XX/XX/XXXX	XX/XX/XXXX
7.	-	2.		XX/XX/XXXX	XX/XX/XXXX
'	-	3.		XX/XX/XXXX	XX/XX/XXXX
	-	4.		XX/XX/XXXX	XX/XX/XXXX
$\vdash \vdash$		5.		XX/XX/XXXX	XX/XX/XXXX
	-	1.		XX/XX/XXXX	XX/XX/XXXX
7.	-	2.		XX/XX/XXXX	XX/XX/XXXX
'-	_	3.		XX/XX/XXXX	XX/XX/XXXX
	-	4.		XX/XX/XXXX	XX/XX/XXXX
7 0	nless pro award age	5.	100 110	XX/XX/XXXX	XX/XX/XXXX

Unless pre-award costs are specifically approved by TEA, grant funds will be used to pay only for activities occurring between the beginning and ending dates of the grant, as specified on the Notice of Grant Award.

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Schedule #14—Manager	ment Plan	(cont.)
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Amendment # (for amendments only):

Part 3: Feedback and Continuous Improvement. Describe the process and procedures your organization currently has in place for monitoring the attainment of goals and objectives. Include a description of how the plan for attaining goals and objectives is adjusted when necessary and how changes are communicated to administrative staff, teachers, students, parents, and members of the community. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

The district develops SMART Goals and Objectives, and then aligns activities to attain those goals. Quarterly reviews are scheduled with the data to be collected and analyzed. Based on the quarterly reviews, the district tracks progress toward goal attainment, and determines if changes to the plan are necessary. In between the quarterly reviews, the Campus Leadership Teams meets weekly as part of ongoing data collection and progress monitoring. Based on the data collected and reviewed during meetings, the leadership team may determine that course changes are needed before a quarterly review in order to attain the goals.

Changes are communicated through a variety of methods to reach all stakeholders who will be impacted. Teachers receive information and plan for changes in regularly scheduled professional learning communities at the campus.

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Schedule #14—Management Plan (cont.)

County-district number or vendor ID: 245903

Amendment # (for amendments only):

Part 4: Sustainability and Commitment. Describe any ongoing, existing efforts that are similar or related to the planned project. How will you coordinate efforts to maximize effectiveness of grant funds? How will you ensure that all project participants remain committed to the project's success? Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

During the 2017-18 school year, Raymondville ISD began the implementation of intensive strategies to improve student outcomes at two low performing campuses: Myra Green Middle School and L.C. Smith Elementary School.

At Myra Green Middle School, the district focused on improving Leadership Quality and providing Effective Student Intervention. The Special Programs Director, a proven-successful principal, provided leadership coaching to the Middle School Principal throughout the year. Additionally, the campus used student formative and summative assessment data to provide timely, focused academic interventions imbedded into the school day. At L.C. Smith Elementary, the district Curriculum and Instruction Department focused on improving the quality of instruction by providing ongoing instructional coaching for teachers. STAAR results available at the time of this grant submission show substantial gains for Myra Green Middle School and L.C. Smith Elementary over the 2017 results based on the effectiveness of these efforts:

Approaches Grade Level, First Administration				
Grade 5 Reading	+5 percentage points			
Grade 5 Math	+12 percentage points			
Grade 8 Reading	+10 percentage points			
Grade 8 Math	+12 percentage points			

The Talent Tranformation grant program will become imbedded into the overall improvements at Raymondville ISD, and will build on the success attained over the past year. The district Special Programs Director and C&I Director worked closely with principals to assure that efforts in 2017-2018 were coordinated, and they will continue to do so to maximize the effectiveness of these grant funds. Student success drives the district's commitment to continuous improvement, and stakeholders from all areas have bought in to achieving these goals.

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	Schedule #15—Project Evaluation						
Cou	County-district number or vendor ID: 245903 Amendment # (for amendments only):						
Par	Part 1: Evaluation Design. List the methods and processes you will use on an ongoing basis to examine the						
l elle	electiveness of project strategies, including the indicators of program accomplishment that are associated with each						
Kes	sponse is limited to space provided,	tron	t side only. Use Arial font, no smaller than 10 point.				
#	Evaluation Method/Process		Associated Indicator of Accomplishment				
,	Student formative assessment	1.	Increase in % students scoring >70 on 3 week checkpoint from 2017-18				
1.	data review	2.	Increase in % students scoring at approaches statndard on bechmark				
	Student summative assessment	3.					
2.	data review	1.	Increase in % of students achieving approach grade level on STAAR				
	Gata review	2. 3.	Increase in % of students achieving approach grade level on STAAR				
	Direct Observation of teacher	1.	Observed teacher profesency based on T.TECO				
3.	classroom effectiveness by C&I	2.	Observed teacher proficiency based on T-TESS rubric				
	staff and principals	3.					
	Collect data on students	1.	Number of elementary students receiving interventions across campus				
	receiving interventions by		through strategic staffing				
4.	4. strategic staffing – Skyward SIS	2.	Number of secondary students receiving interventions across campus				
			through strategic staffing				
_	5. Collect data on 6-weeks failure rate – report from Skyward SIS provided by campus		Decrease in percent of students failing 6 weeks by subject area				
5 .							
	Collect data on effectiveness of	3. 1.	Nivelenanti				
	recruited teachers -state		Number of teachers receiving sign on bonus who have STAAR results at or above the state average with students similar to RISD				
6.			% of student achieving approaches/meets standard on STAAR who were				
-			taught by a teacher who received a sign-on bonus				
		3.					
		1.					
7.		2.					
		3.					
8.		1. 2.					
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9.	-	2.					
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Schedule	#15_	Project	Evaluation
COLLEGIC	W 10-	- I OICCL	Evaluation

Amendment # (for amendments only):

Part 2: Data Collection and Problem Correction. Describe the processes for collecting data that are included in the evaluation design, including program-level data such as program activities and the number of participants served, and student-level academic data, including achievement results and attendance data. How are problems with project delivery to be identified and corrected throughout the project? Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Raymondville ISD will evaluate the program by the number of students served, the quality of student outcomes, and the frequency of grant activities. To do this, data will be collected through:

- Skyward student information management system. Each campus will provide a complete report by six weeks including attendance, classroom grades and student discipline.
 Additionally, The district PEIMS Coordinator will provide regular reports on student data.
- DMAC Solutions data management software. Campuses will upload 3 week checkpoint and semi-annual benchmark results into DMAC. The district will uploa STAAR assessment results as they are received. DMAC will be used to generate reports on student assessment data
- Texas Teacher Evaluation and Support System (T-TESS) Teacher evaluation and observation data will be collected using the T-TESS rubric and walkthrough forms

Raymondville ISD will report all mandatory performance measures.

Quarterly reviews will be scheduled with the data to be collected and analyzed. Based on the quarterly reviews, the district will track progress toward goal attainment, and determine if changes to the plan are necessary. In between the quarterly reviews, the Campus Leadership Team will meet weekly as part of ongoing data collection and progress monitoring. Based on the data collected and reviewed during meetings, the leadership team may determine that course changes are needed before a quarterly review in order to attain the goals.

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Concadio	MIO1/69	DOHOES IL	Jacquiuiv	Recumements

Amendment # (for amendments only):

Statutory Requirement 1a: Describe how the applicant will carry out its school support and improvement activities. Depending on if the campus is identified as a 2017–2018 Priority School or a 2017–2018 Focus School, describe how the applicant will develop a school improvement plan for the Priority School, or support the Focus School with the development and implementation of a targeted school improvement plan. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Raymondville ISD will develop and implement improvement plans beginning with the Needs Assessment process described in Schedule 13 of this grant. Once needs are identified and prioritized, the district coordinator for school improvement works with the campus leadership team to creat a plan with the following:

- Develop SMART Goals and Objectives
- Align quarterly activities to attain those goals
- Determine what data will be collected
- Schedule quarterly reviews
- Montior and adjust the plan through quarterly reviews

These activities will be imbedded into the Campus Improvement Pland and District Improver Plan. Each plan will include imput of campus and community level stakeholders to ensure that plan is effective.	ment the

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Schedule #16—Responses to Statutory Requirements	Schedule #16-	Responses	to Statutory	Requirements
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Amendment # (for amendments only):

Statutory Requirement 1b: Describe how the applicant will monitor schools receiving Title I, Part A funds, including how the district will monitor school improvement plans upon submission and implementation and how the applicant will implement additional action following unsuccessful implementation of such plan after a number of years determined by the district. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Raymondville ISD has five Title I Schoolwide Campuses: Smith Elementary, Pittman Elementary, Myra Green Middle School, Raymondville High School, and Raymondville Options Academic Academy. Campus staff is trained on the Title I Schoolwide Program requirements annually. Throughout the school year, the Special Programs Director monitors Title I activities at each campus, and collects documentation of program requirements.

The district develops a District Improvement Plan (DIP) and monitors the plan throughout the year with a quarterly review process. At the end of each year, the DIP is evaluated and the district leadership team determines what additional action is necessary if the plan is unsuccessful. Each campus follows a similar process for their Campus Improvement Plan (CIP). Title I, Part A program activities are imbedded into the DIP and CIP.

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Amendment # (for amendments only):

Statutory Requirement 1c: Describe how the applicant will use a rigorous review process to recruit, screen, select, and evaluate any external partners with whom the applicant will partner. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Raymondville ISD uses a rigorous process to recruit, screen, select, and evaluate external partners.

- Identify Need through an ongoing comprehensive needs assessment process, the district identifies and prioritizes needs. After a need has been identified, the district may consider external partners
- **Determine Goals** before seeking an external partner, the district will determine what goals it seeks to accomplish through the partnership
- Recruit Partner Raymondville ISD uses a Request for Proposals (RFP) process to add
 companies to the list of approved district partners. Campus and district leadership use a
 broad network of experienced educators in the region and throughout the state to identify
 potential partners with a proven record of success, and encourage them to submit a proposal.
 Additionally, the district is a member of several purchasing coops that include potential
 partners.
- Screen and select whether through the RFP process, or membership in a purchasing coop, the district receives information on potential partners that meet federal, state, and local procurement standards. Next, district leadership reviews evidence of the potential partner's success and calls references to select the best partner
- Evaluate data is collected in order to determine whether the goals of the partnership was met, and whether it is beneficial for the partnership to continue

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Schedule #16—Responses to Statuto	ry Requirements
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Amendment # (for amendments only):

Statutory Requirement 1d: Describe how the applicant will align other federal, state, and local resources to carry out the activities supported with funds received under this subsection. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Raymondville ISD will align federal, state, and local resources to carry out activities supported by Talent Transformation grant program. Through the campus and district improvement planning process, the district identifies goals, objectives and strategies, and then aligns these strategies to the necessary resources. The Talent Transformation grant program will be imbedded into the Campus and District Improvement plans, and the Special Programs Director will coordinate the alignment with federal, state, and local resources.

The strategies identified in this application were developed to strategically fill existing gaps. By aligning this program to the efforts that have shown substantial gains in the past year, the district can accelerate school improvement and transform low performing schools into great schools.

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Schedule #16—Responses to Statutory Requirements

County-district number or vendor ID: 245903

Amendment # (for amendments only):

Statutory Requirement 1e: Describe how the applicant will modify, as appropriate, practices and policies to provide operational flexibility that enables full and effective implementation of the plans. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Raymondville ISD is committed to the full and effective implementation of this plan, and will provide the appropriate operational flexibility to make it successful. Through the development of this proposal, district leadership identified several areas where existing practices or policies would be modified, including:

- Restructuring of the district organizational chart
- Revision of the compensation plan to include sign-on bonuses
- Flexibility in enrollment for cross-campus intervention
- Flexible staffing
- Master schedule revisions to implement leveled instruction
- Change in the rigor of teacher and principal evaluation

The district is committed to transforming low performing schools into great schools, and will provide the operational flexibility to achieve this goal.

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Schedule #16—Responses to Statutory Requirements

County-district number or vendor ID: 245903

Amendment # (for amendments only):

Statutory Requirement 2: Describe how the plan will incorporate one or more evidence-based strategies during the implementation. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

The Raymondville ISD Talent Transformation model will include three key evidence-based strategies:

Recruitment and retention of effective teachers

- The district will create a new Human Resources Coordinator position in order to administer teacher recruitment and retention strategies; human resources is currently managed by a clerk and supervised by the Chief Financial Officer.
- The Raymondville ISD Talent Transformation Model calls for the Curriculum and Instruction Director to evaluate and approve the hire of all new instructional staff.
- Sign-on bonuses will be offered to teachers with a proven track record of student success on state exams.
- A new teacher induction program will be administered for teachers in their first and second year with the district.

Strategic staffing across multiple low-performing schools

- The district will pair campuses to match the most effective teachers with students having the
 greatest educational need. Student needs will be identified early, and intervention will be
 provided by the best teachers in each subject area between campuses.
- Secondary campuses will be paired with Raymondville Options Academic Academy, providing students at risk of dropping out with the opportunity to catch up in their classes before failing to earn credit.
- The high school will use strategic staffing to provide leveled instruction in English 1, English 2, Algebra 1 and Algebra 2. This will allow students to transfer between two parallel classes as they need intervention for end of course exams, or are ready for enrichment and college entrance exams.

Rigorous evaluation and replacement of ineffective staff

- District and Campus Leadership will analyze teacher evaluations, principal evaluations, and student assessment results to develop individualized plans for less effective staff members.
- These teachers and principals will be given an opportunity and the support to improve; those
 who continue to be ineffective will be replaced.

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Schedule #17—Responses to TEA Program Requirements
County-district number or vendor ID: 245903 Amendment # (for amendments only):
TEA Program Requirement 1a: Identify which of the following transformation models the grant intends to support. Only one option may be selected. Response is limited to space provided, front side only. Use Arial font, no smaller than 10
point.
Partnership Implementation
P2 Partnership
☐ IMO Partnership
New School Implementation
Reset
Fresh-Start
<u>Transformation Implementation</u>
☑ Talent Transformation Model
☐ Redesign
POTENTIAL OFFI

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Schedule #17—Responses to TEA Program Requirements

County-district number or vendor ID: 245903

Amendment # (for amendments only):

TEA Program Requirement 1b: Describe the school transformation plan, including but not limited to, how the transformation will improve student outcomes, as well as how the applicant will apply lessons learned throughout the LEA. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

The Raymondville ISD Talent Transformation Program will have a direct impact on student outcomes by improving the quality of instruction that students receive, and will impact every campus in the district. To achieve this, the district will replace ineffective staff members, and offer cross-campus intervention from the best teachers in the district. These strategies will be aligned with successful efforts from the past year to improve the quality of instructional staff at the Smith Elementary and provide effective intervention at Myra Green Middle School. School Transformation will include address Education, Talent, School culture, and facilities through three key strategies:

Recruitment and retention of effective teachers

- The district will create a new Human Resources Coordinator position in order to administer teacher recruitment and retention strategies; human resources is currently managed by a clerk and supervised by the Chief Financial Officer.
- The Raymondville ISD Talent Transformation Model calls for the Curriculum and Instruction Director to evaluate and approve the hire of all new instructional staff.
- Sign-on bonuses will be offered to teachers with a proven track record of student success on state exams.
- A new teacher induction program will be administered for teachers in their first and second year with the district.

Strategic staffing across multiple low-performing schools

- The district will pair campuses to match the most effective teachers with students having the greatest educational need. Student needs will be identified early, and intervention will be provided by the best teachers in each subject area between campuses.
- Secondary campuses will be paired with Raymondville Options Academic Academy, providing students at risk of dropping out with the opportunity to catch up in their classes before failing to earn credit.
- The high school will use strategic staffing to provide leveled instruction in English 1, English 2, Algebra 1 and Algebra 2. This will allow students to transfer between two parallel classes as they need intervention for end of course exams, or are ready for enrichment and college entrance exams.

Rigorous evaluation and replacement of ineffective staff

- District and Campus Leadership will analyze teacher evaluations, principal evaluations, and student assessment results to develop individualized plans for less effective staff members.
- These teachers and principals will be given an opportunity and the support to improve; those
 who continue to be ineffective will be replaced.

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Schedule #17—Responses to TEA Program Requirements

County-district number or vendor ID: 245903

Amendment # (for amendments only):

TEA Program Requirement 2: Describe how the grant aligns to and accelerates the broader strategy and theory of action of the LEA. If an applicant LEA cannot identify its theory of action, describe how the LEA has selected or will select a theory of action among the Lone Star Governance models (see p. 31 of the Lone Star Governance Participant Manual). Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

The district leadership team evaluates school performance and identifies low-performing schools through its comprehensive needs assessment and district improvement planning process. This is proposal will address 4 low-performing schools and one paired elementary school to impact a total of 2,088 students.

By improving the quality of instruction for all students, Raymondville ISD can transform low-performing schools into great schools. To achieve this goal, the district will use strategic staffing across campuses, and flexible interventions that will allow students with the greatest academic needs to be taught by the best teachers in the district. In addition, the district will conduct rigorous teacher and principal evaluations, provide strong supports, and then replace ineffective staff members.

Raymondville ISD will conduct a summer leadership academy July 2017 that will include district and campus level leadership. At this academy, staff members will use the resources provided in the Lone Star Governance Participant Manual to select a theory of action.

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Schedule #17-	Responses to	TEA Program	Requirements
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Amendment # (for amendments only):

TEA Program Requirement 3: Explain how high-level district and community stakeholders were educated about the selected school transformation strategy, including a description of stakeholders engaged in and supporting the school transformation strategy. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Raymondville ISD used its comprehensive needs assessment and District Improvement Planning process to gather input from key stakeholders for the selection of the Talent Transformation Model. The proposed grant program is directly related to campus and district goals that are included in the "Vision 2020" District Strategic Plan, Raymondville ISD District Improvement Plan, and the Campus Improvement Plan for each participating school. Stakeholders include teachers, campus and district administrators, parents, students, and community members.

The strategies in this plan are supported by the highest level stakeholders, and Raymondville ISD is committed to providing all students in the district with great schools.

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Schedule #17—Responses to TEA Program Requirements

County-district number or vendor ID: 245903

Amendment # (for amendments only):

TEA Program Requirement 4: Describe how the selected school transformation strategy would be managed or supported, including which offices and LEA and/or district positions will oversee the effort and why they are particularly qualified for such a task. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

The Special Programs Director and C&I Director will work together to implement the Talent Transformation program. This cabinet-level team is uniquely qualified to successfully implement the program.

The C&I Director has over 25 years of experience as an educator, more than 10 years of experience as an administrator, and a strong elementary school background. The C&I Director will supervise the overall program, with a special focus on elementary school activities. The new Human Resources Coordinator position will report directly to the C&I Director, and the C&I Director will approve the hire of all new teachers.

The Special Programs Director is a proven high school turnaround principal with over 8 years of administrative and grants management experience. The Special Programs Director will coordinate federal, state, and local funds with this grant, and will provide special assistance with secondary school improvement activities.

The Raymondville ISD Talent Transformation program has the full support of the Raymondville ISD Superintendent of Schools.

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Schedule #18—Equitable Access and Participation				
County-District Number or Vendor ID: 245903 Amendment number (for amendments only):				only):
├──	rriers			
#	No Barriers	Students	Teachers	Others
000	The applicant assures that no barriers exist to equitable access and participation for any groups		\boxtimes	
Barrie	r: Gender-Specific Bias			
#	Strategies for Gender-Specific Bias	Students	Teachers	Others
A01	Expand opportunities for historically underrepresented groups to fully participate			
A02	Provide staff development on eliminating gender bias			
A03	Ensure strategies and materials used with students do not promote gender bias			
A04	Develop and implement a plan to eliminate existing discrimination and the effects of past discrimination on the basis of gender			
A05	Ensure compliance with the requirements in Title IX of the Education Amendments of 1972, which prohibits discrimination on the basis of gender			
A06	Ensure students and parents are fully informed of their rights and responsibilities with regard to participation in the program			
A99	Other (specify)			
Barrier: Cultural, Linguistic, or Economic Diversity				
#	Strategies for Cultural, Linguistic, or Economic Diversity	Students	Teachers	Others
B01	Provide program information/materials in home language			
B02	Provide interpreter/translator at program activities			
B03	Increase awareness and appreciation of cultural and linguistic diversity through a variety of activities, publications, etc.			
B04	Communicate to students, teachers, and other program beneficiaries an			
DV4	appreciation of students' and families' linguistic and cultural backgrounds			
B05	appreciation of students' and families' linguistic and cultural backgrounds Develop/maintain community involvement/participation in program activities			
	appreciation of students' and families' linguistic and cultural backgrounds Develop/maintain community involvement/participation in program		_	
B05	appreciation of students' and families' linguistic and cultural backgrounds Develop/maintain community involvement/participation in program activities Provide staff development on effective teaching strategies for diverse			
B05	appreciation of students' and families' linguistic and cultural backgrounds Develop/maintain community involvement/participation in program activities Provide staff development on effective teaching strategies for diverse populations Ensure staff development is sensitive to cultural and linguistic differences			
B05 B06 B07	appreciation of students' and families' linguistic and cultural backgrounds Develop/maintain community involvement/participation in program activities Provide staff development on effective teaching strategies for diverse populations Ensure staff development is sensitive to cultural and linguistic differences and communicates an appreciation for diversity Seek technical assistance from education service center, technical			
B05 B06 B07 B08	appreciation of students' and families' linguistic and cultural backgrounds Develop/maintain community involvement/participation in program activities Provide staff development on effective teaching strategies for diverse populations Ensure staff development is sensitive to cultural and linguistic differences and communicates an appreciation for diversity Seek technical assistance from education service center, technical assistance center, Title I, Part A school support team, or other provider			
B05 B06 B07 B08 B09	appreciation of students' and families' linguistic and cultural backgrounds Develop/maintain community involvement/participation in program activities Provide staff development on effective teaching strategies for diverse populations Ensure staff development is sensitive to cultural and linguistic differences and communicates an appreciation for diversity Seek technical assistance from education service center, technical assistance center, Title I, Part A school support team, or other provider Provide parenting training			

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Schedule #18—Equitable Access and Participation (cont.)				
	County-District Number or Vendor ID: 245903 Amendment number (for amendments only):			
Barrie	r: Cultural, Linguistic, or Economic Diversity (cont.)			
#	Strategies for Cultural, Linguistic, or Economic Diversity	Students	Teachers	Others
B12	Offer "flexible" opportunities for parent involvement including home learning activities and other activities that don't require parents to come to the school			
B13	Provide child care for parents participating in school activities			
B14	Acknowledge and include family members' diverse skills, talents, and knowledge in school activities			
B15	Provide adult education, including high school equivalency (HSE) and/or ESL classes, or family literacy program			
B16	Offer computer literacy courses for parents and other program beneficiaries			
B17	Conduct an outreach program for traditionally "hard to reach" parents			
B18	Coordinate with community centers/programs			
B19	Seek collaboration/assistance from business, industry, or institutions of higher education			
B20	Develop and implement a plan to eliminate existing discrimination and the effects of past discrimination on the basis of race, national origin, and color			
B21	Ensure compliance with the requirements in Title VI of the Civil Rights Act of 1964, which prohibits discrimination on the basis of race, national origin, and color			
B22	Ensure students, teachers, and other program beneficiaries are informed of their rights and responsibilities with regard to participation in the program			
B23	Provide mediation training on a regular basis to assist in resolving disputes and complaints			
B99	Other (specify)			
Barrie	: Gang-Related Activities			
#	Strategies for Gang-Related Activities	Students	Teachers	Others
C01	Provide early intervention			
C02	Provide counseling			
C03	Conduct home visits by staff			
C04	Provide flexibility in scheduling activities			
C05	Recruit volunteers to assist in promoting gang-free communities			
C06	Provide mentor program			
C07	Provide before/after school recreational, instructional, cultural, or artistic programs/activities			

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32	Schedule #18—Equitable Access and Participation	on (cont.)	_= 607	
	ty-District Number or Vendor ID: 245903 Amendmen	t number (for	amendments	only):
	er: Gang-Related Activities (cont.)			
#	Strategies for Gang-Related Activities	Students	Teachers	Others
C08	Provide community service programs/activities			
C09	Conduct parent/teacher conferences			
C10	Strengthen school/parent compacts			
C11	Establish collaborations with law enforcement agencies			
C12	Provide conflict resolution/peer mediation strategies/programs			
C13	Seek collaboration/assistance from business, industry, or institutions of higher education			
C14	Provide training/information to teachers, school staff, and parents to deal with gang-related issues			
C99	Other (specify)			
Barrie	er: Drug-Related Activities			
#	Strategies for Drug-Related Activities	Students	Teachers	Others
D01	Provide early identification/intervention			
D02	Provide counseling			
D03	Conduct home visits by staff			
D04	Recruit volunteers to assist in promoting drug-free schools and communities			
D05	Provide mentor program			
D06	Provide before/after school recreational, instructional, cultural, or artistic programs/activities			
D07	Provide community service programs/activities			
D08	Provide comprehensive health education programs			
D09	Conduct parent/teacher conferences			
D10	Establish school/parent compacts			
D11	Develop/maintain community collaborations			
D12	Provide conflict resolution/peer mediation strategies/programs			
D13	Seek collaboration/assistance from business, industry, or institutions of higher education			
D14	Provide training/information to teachers, school staff, and parents to deal with drug-related issues			
D99	Other (specify)			
3arrier	: Visual Impairments			
#	Strategies for Visual Impairments	Students	Teachers	Others
E01	Provide early identification and intervention			Others
E02	Provide program materials/information in Braille	H		
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1 7	Schedule #18—Equitable Access and Participa	ation (cont.)		
County-District Number or Vendor ID: 245903 Amendment number (for amendments only):				
<u> </u>	Barrier: Visual Impairments			
#	Strategies for Visual Impairments Students Teachers Others			Others
E03	Provide program materials/information in large type			
E04	Provide program materials/information in digital/audio formats			
E05	Provide staff development on effective teaching strategies for visual impairment			
E06	Provide training for parents			
E07	Format materials/information published on the internet for ADA accessibility			
E99	Other (specify)			
Barrie	r: Hearing Impairments			
#	Strategies for Hearing Impairments			
F01	Provide early identification and intervention			
F02	Provide interpreters at program activities			
F03			$\overline{\Box}$	
F04				
F05	Use communication technology, such as TDD/relay			
F06	Provide staff development on effective teaching strategies for hearing impairment			
F07	Provide training for parents			П
F99	Other (specify)			
Barrier: Learning Disabilities				
#	Strategies for Learning Disabilities	Students	Teachers	Others
G01	Provide early identification and intervention			
G02	Expand tutorial/mentor programs			
G03	Provide staff development in identification practices and effective teaching strategies			
G04	Provide training for parents in early identification and intervention			
G99	Other (specify)			
Barrier	: Other Physical Disabilities or Constraints			
#	Strategies for Other Physical Disabilities or Constraints	Students	Teachers	Others
H01	Develop and implement a plan to achieve full participation by students with other physical disabilities or constraints			
H02	Provide staff development on effective teaching strategies			
H03	Provide training for parents			
H99	Other (specify)			
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Schedule #18—Equitable Access and Participation (cont.) County-District Number or Vendor ID: 245903 Amendment number (for amendments only):					
County-District Number or Vendor ID: 245903 Amendment number (for amendments only): Barrier: Inaccessible Physical Structures					
#	Strategies for Inaccessible Physical Structures		Students	Teachers	Others
J01	Develop and implement a plan to achieve full participation by stu- with other physical disabilities/constraints	dents			
J02	Ensure all physical structures are accessible				
J99	Other (specify)	<u> </u>			<u> </u>
Barrie	r: Absenteeism/Truancy			<u> </u>	
#	Strategies for Absenteeism/Truancy		Students	Teachers	Others
K01	Provide early identification/intervention				П
K02	Develop and implement a truancy intervention plan				
K03	Conduct home visits by staff				
K04	Recruit volunteers to assist in promoting school attendance				
K05	Provide mentor program				
K06	Provide before/after school recreational or educational activities				
K07	Conduct parent/teacher conferences				
K08	Strengthen school/parent compacts				
K09	Develop/maintain community collaborations				
K10	Coordinate with health and social services agencies				
K11	Coordinate with the juvenile justice system				
K12	Seek collaboration/assistance from business, industry, or institution	ons of			
K99	Other (specify)				
Barrie	r: High Mobility Rates				
#	Strategies for High Mobility Rates		Students	Teachers	Others
L01	Coordinate with social services agencies				
L02	Establish collaborations with parents of highly mobile families				
L03	Establish/maintain timely record transfer system	_			
L99	Other (specify)				
Barrier	: Lack of Support from Parents				
#	Strategies for Lack of Support from Parents		Students	Teachers	Others
M01	Develop and implement a plan to increase support from parents				
M02	Conduct home visits by staff				

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# M03 M04	Strategies for Lack of Support from Parents Recruit volunteers to actively participate in school activities	number (for	amendments	only):
# M03 M04	Strategies for Lack of Support from Parents Recruit volunteers to actively participate in school activities	Students		
M03 M04	Recruit volunteers to actively participate in school activities	Students	T_	
M04			Teachers	Others
				
1	Conduct parent/teacher conferences			
M05	Establish school/parent compacts			
M06	Provide parenting training			
M07	Provide a parent/family center			
M08	Provide program materials/information in home language			
M09	Involve parents from a variety of backgrounds in school decision making			
	Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school			
M11	Provide child care for parents participating in school activities			
	Acknowledge and include family members' diverse skills, talents, and knowledge in school activities			
	Provide adult education, including HSE and/or ESL classes, or family literacy program			
	Conduct an outreach program for traditionally "hard to reach" parents			
	Facilitate school health advisory councils four times a year			
M99	Other (specify)			
Barrier: Shortage of Qualified Personnel				
#	Strategies for Shortage of Qualified Personnel	Students	Teachers	Others
	Develop and implement a plan to recruit and retain qualified personnel			
1	Recruit and retain personnel from a variety of racial, ethnic, and language minority groups			
N03 F	Provide mentor program for new personnel			
N04 F	Provide intern program for new personnel			
N05 F	Provide an induction program for new personnel			
N06 F	Provide professional development in a variety of formats for personnel			
N07 C	Collaborate with colleges/universities with teacher preparation programs			
N99 C	Other (specify)			
Barrier:	Barrier: Lack of Knowledge Regarding Program Benefits			
#	Strategies for Lack of Knowledge Regarding Program Benefits	Students	Teachers	Others
' ' P	Develop and implement a plan to inform program beneficiaries of program activities and benefits			
P02 F	Publish newsletter/brochures to inform program beneficiaries of activities and benefits			

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County-District Number or Vendor ID: 245903 Amendment number (for amendments only):					
Barrier: Lack of Knowledge Regarding Program Benefits (cont.)					
#	Strategies for Lack of Knowledge Regarding Program Benefits		Students	Teachers	Others
P03	Provide announcements to local radio stations, newspapers, and appropriate electronic media about program activities/benefits				
P99	Other (specify)				
Barrier: Lack of Transportation to Program Activities					
#	Strategies for Lack of Transportation		Students	Teachers	Others
Q01	Provide transportation for parents and other program beneficiar activities				. 🗆
Q02	Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school				
Q03	Conduct program activities in community centers and other neighborhood locations				
Q99	Other (specify)				
Barrier: Other Barriers					
#	Strategies for Other Barriers		Students	Teachers	Others
Z99	Other barrier			П	
	Other strategy		<u></u>		
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